



SARDAR VALLABHBHAI PATEL EDUCATION SOCIETY'S  
**R. N. G. PATEL INSTITUTE OF TECHNOLOGY - RNGPIT**

An Autonomous Institute u/s UGC Act 1956

Approved by AICTE & affiliated to Gujarat Technological University

Bardoli - Navsari Road, At: Isroli (tarpore), Po: Afwa, Tal: Bardoli, Dist: Surat, Pin - 394620  
 Phone: 95129 00457, 95129 00458 • Email: Info@rngpit.ac.in • Website: www.rngpit.ac.in

**Program Name:** Integrated MBA  
**Level:** Under Graduation  
**Branch:**  
**Course / Subject Code:** 1BB0303  
**Course / Subject Name:** Human Resource management-I

|                         |                  |
|-------------------------|------------------|
| w. e. f. Academic Year: | 2025-26          |
| Semester:               | III              |
| Category of the Course: | Core Course (CC) |

|                      |  |
|----------------------|--|
| <b>Prerequisite:</b> |  |
| <b>Rationale:</b>    |  |

**Course Outcome:**

After Completion of the Course, Student will able to:

| No | Course Outcomes   | RBT Level |
|----|---|-----------|
| 01 | Understand the fundamental concepts, objectives, and functions of Human Resource Management (HRM).          | U         |
| 02 | Analyze HR policies and strategies related to recruitment, selection, training, and performance management. | A         |
| 03 | Evaluate employee relations, motivation theories, and organizational development practices.                 | E         |
| 04 | Apply HRM principles through real-world case studies, HR audits, and practical assignments.                 | A         |

\*Revised Bloom's Taxonomy (RBT)

**Teaching and Examination Scheme:**

| Teaching Scheme<br>(in Hours) |   |    |       | Total Credits<br>L+T+<br>(PR/2)+(SL/2) | Assessment Pattern and Marks |     |                         |            | Total<br>Marks |
|-------------------------------|---|----|-------|--|------------------------------|-----|-------------------------|------------|----------------|
| L                             | T | PR | TW/SL | C                                      | Theory                       |     | Tutorial /<br>Practical |            |                |
|                               |   |    |       |  | SEE<br>(TH)                  | IAT | CCE                     | SEE<br>(P) |                |
| 3                             | 1 | 0  | 0     | 4                                      | 70                           | 30  | 50                      | 0          | 150            |



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TW/SL: Term Work and Self Learning  
 SEE: Semester End Examination  
 IAT: Internal Assessment Test  
 CCE: Continuous and Comprehensive Evaluation

**Course Content:**

| Unit No. | Content   | No. of Hours | % of Weightage |
|----------|---|--------------|----------------|
| 1.       | <b>Introduction to Human Resource Management</b> <ul style="list-style-type: none"> <li>• Meaning, Nature, and Scope of HRM</li> <li>• Functions and Importance of HRM in Organizations</li> <li>• HRM vs. Personnel Management</li> <li>• Challenges in HRM: Globalization, Technology, and Workforce Diversity</li> <li>• Role of HR Manager in the Modern Business Environment</li> </ul>  | 12           | 25%            |
| 2.       | <b>Recruitment, Selection, and Training</b> <ul style="list-style-type: none"> <li>• Human Resource Planning (HRP): Process and Significance</li> <li>• Recruitment: Sources and Methods</li> <li>• Selection Process: Tests, Interviews, and Employee Onboarding</li> <li>• Training and Development: Methods and Importance</li> <li>• Career Planning and Succession Planning</li> </ul>   | 12           | 25%            |
| 3.       | <b>Performance Management and Compensation</b> <ul style="list-style-type: none"> <li>• Performance Appraisal: Objectives, Methods, and Challenges</li> <li>• Employee Motivation Theories (Maslow, Herzberg, McGregor)</li> <li>• Compensation Management: Wage &amp; Salary Administration, Incentives, and Benefits</li> <li>• Employee Retention and Talent Management</li> <li>• HR Policies and Ethics in Compensation</li> </ul> | 12           | 25%            |
| 4.       | <b>Employee Relations and Organizational Development</b>  | 12           | 25%            |



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|              |  |           |            |
|--------------|--|-----------|------------|
|              | <ul style="list-style-type: none"> <li>Industrial Relations and Labor Laws</li> <li>Grievance Handling and Disciplinary Procedures</li> <li>Employee Engagement and Work-Life Balance</li> <li>Organizational Culture and Change Management</li> <li>Corporate Social Responsibility (CSR) and HRM</li> </ul>  |           |            |
| 5.           | <p>Students will be engaged in practical activities such as</p> <ul style="list-style-type: none"> <li>Designing a Recruitment &amp; Selection Plan for a Business</li> <li>Conducting a Performance Appraisal and Suggesting Improvements</li> <li>Analyzing an HR Policy of a Reputed Company</li> <li>Case Study on Employee Motivation and Engagement Strategies</li> <li>Developing a Training &amp; Development Program for Employees</li> </ul> | 12        | 30 Marks   |
| <b>Total</b> |  | <b>60</b> | <b>100</b> |

**Suggested Specification Table with Marks (Theory):**

| Distribution of Theory Marks (in %) |         |         |         |         |         |
|-------------------------------------|---------|---------|---------|---------|---------|
| R Level                             | U Level | A Level | N Level | E Level | C Level |
|                                     |         |         |         |         |         |

Where R: Remember; U: Understanding; A: Application, N: Analyze and E: Evaluate C: Create (as per Revised Bloom's Taxonomy)

**Evaluation:**

Students shall be evaluated on the following components:

|   |  |                                  |
|---|--|----------------------------------|
| A | Continuous and Comprehensive Evaluation    | (Internal Assessment – 50 Marks) |
|   | Practical activities suggested in Module V | 30 Marks                         |
|   | Class Presence & Participation             | 10 Marks                         |
|   | Quiz                                       | 10 Marks                         |
| B | Internal Assessment Test                   | (Internal Assessment-30 Marks)   |
| C | Semester End Examination                   | (External Assessment-70 Marks)   |

**References/Suggested Learning Resources:**



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**Books:**

1. Dessler, G. (2020). Human resource management (16th ed.). Pearson.
2. Armstrong, M., & Taylor, S. (2023). Armstrong's handbook of human resource management practice (16th ed.). Kogan Page.
3. Mondy, R. W., & Martocchio, J. J. (2019). Human resource management (15th ed.). Pearson.
4. Aswathappa, K. (2020). Human resource management: Text and cases (8th ed.). McGraw Hill.
5. Noe, R. A., Hollenbeck, J. R., Gerhart, B., & Wright, P. M. (2021). Fundamentals of human resource management (8th ed.). McGraw Hill.
6. Snell, S., Morris, S., & Bohlander, G. (2019). Managing human resources (18th ed.). Cengage Learning.

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